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Second Quarter of the Fiscal Year Ending February 28, 2027 (60th Period)

Supplementary Financial Data

(March 1, 2026 to August 31, 2026)

FUJI CO., LTD.

■ Consolidated Financial Results

1. Profit and Loss

(Unit: Millions of yen, %)

	Six months ended August 31, 2025			Six months ended August 31, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	393,276	101.8	6,968	383,750	97.6	(9,526)
Operating revenue	408,542	101.7	6,844	398,069	97.4	(10,473)
Gross profit	110,024	102.0	2,128	105,484	95.9	(4,539)
Operating gross profit	125,289	101.6	2,003	119,803	95.6	(5,486)
Total selling, general and administrative expenses	120,788	102.3	2,671	117,512	97.3	(3,276)
Operating profit	4,501	87.1	(667)	2,291	50.9	(2,209)
Non-operating income	1,251	99.6	(5)	532	42.5	(719)
Non-operating expenses	396	113.5	47	305	77.2	(90)
Ordinary profit	5,356	88.2	(720)	2,518	47.0	(2,838)
Extraordinary income	948	1580.0	888	3,547	374.0	2,599
Extraordinary losses	2,864	236.1	1,651	1,143	39.9	(1,721)
Profit (loss) before income taxes	3,440	69.9	(1,482)	4,922	143.1	1,482
Profit (loss) attributable to owners of parent	2,645	104.8	120	3,109	117.6	464

2. Major Management Indicators

(Unit: %)

	Six months ended August 31, 2025	Fiscal year ended February 28, 2026	Six months ended August 31, 2026
Ratio of ordinary profit to total assets	1.26	3.03	0.62
Return on assets (ROA)	0.62	1.98	0.77
Return on equity (ROE)	1.21	3.68	1.37
Total asset turnover (times)	0.96	1.97	0.98
Ratio of operating profit to net sales	1.14	1.43	0.60
Ratio of ordinary profit to net sales	1.36	1.60	0.66
Net asset per share (yen)	2,533	2,619	2,617
Equity ratio	50.4	54.7	57.5
Return on invested capital (ROIC)	1.35	4.15	0.18

3. Status of Interest Bearing Debts

(Unit: %)

	Six months ended August 31, 2025	Fiscal year ended February 28, 2026	Six months ended August 31, 2026
Total interest bearing debts	54,956	44,121	36,134
Short-term borrowings	-	-	2,500
Current portion of long-term borrowings	20,825	18,456	15,311
Long-term borrowings	28,297	20,115	12,986
Lease liabilities (including current portion)	5,833	5,549	5,336
Interest bearing debt dependence ratio (%)	12.6	10.6	9.2

■Non-consolidated Results (FUJI)

1. Profit and Loss

(Unit: Millions of yen, %)

	Six months ended August 31, 2025			Six months ended August 31, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	374,439	101.8	6,798	365,579	97.6	(8,860)
Operating revenue	388,374	101.8	6,745	378,609	97.5	(9,764)
Gross profit	101,983	101.9	1,942	97,548	95.7	(4,435)
Operating gross profit	115,918	101.7	1,888	110,578	95.4	(5,339)
Total selling, general and administrative expenses	112,541	102.5	2,782	109,226	97.1	(3,314)
Operating profit	3,377	79.1	(894)	1,352	40.0	(2,025)
Ordinary profit	3,910	76.7	(1,185)	1,922	49.1	(1,988)
Profit (loss) before income taxes	2,008	11.4	(15,666)	3,434	171.0	1,425
Profit (loss) attributable	1,709	10.9	(13,907)	2,264	132.4	554

2. Breakdown of Selling, General and Administrative Ex

(Unit: Millions of yen, %)

	Six months ended August 31, 2025			Six months ended August 31, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Personnel Expenses	55,795	103.2	1,733	54,903	98.4	(892)
Advertising and Selling Expenses	3,787	98.1	(63)	3,709	97.9	(77)
Selling and administrative expenses	8,792	107.7	626	8,924	101.5	132
Facilities Expenses	35,085	101.6	560	33,390	95.2	(1,695)
(Electricity charges)	8,735	103.7	314	7,758	88.8	(976)
General expenses	9,079	99.2	(73)	8,298	91.4	(781)
Total	112,541	102.5	2,782	109,226	97.1	(3,314)

3. Net Sales by Department (All Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2025		Six months ended August 31, 2026			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	343,391	89.7	336,299	(7,091)	97.9	89.9
Agricultural	43,431	11.4	42,879	(552)	98.7	11.5
Fishery	25,577	6.7	25,858	280	101.1	6.9
Livestock	41,350	108.0	40,983	(367)	99.1	11.0
Delicatessen	38,822	10.1	38,801	(21)	99.9	10.4
Processed foods	84,093	22.0	80,294	(3,799)	95.5	21.5
Liqueur	22,146	5.8	20,485	(1,661)	92.5	5.5
Dairy	49,831	13.0	49,577	(253)	99.5	13.2
Frozen	14,998	3.9	14,565	(432)	97.1	3.9
Bakery	18,558	4.9	18,346	(212)	98.9	4.9
Food and others	4,579	1.2	4,508	(71)	98.4	1.2
Apparel total	11,038	2.9	10,396	(642)	94.2	2.8
Housing and leisure total	25,380	6.6	24,921	(458)	98.2	6.7
Others	2,831	7.0	2,595	(236)	91.7	0.7
Directly managed departments total	382,642	100.0	374,214	(8,428)	97.8	100.0

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

*Directly managed departments total includes ¥3,311 million of product supply to FUJI Mart Co., Ltd., Nichie Co., Ltd., and FUJI Mart Shikoku Co., Ltd.

* Based on management profit and loss

4. Net Sales by Department (Existing Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2025		Six months ended August 31, 2026			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	332,453	89.9	330,190	(2,263)	99.3	89.9
Agricultural	42,154	11.4	42,163	8	100.0	11.5
Fishery	24,843	6.7	25,441	5,498	102.4	6.9
Livestock	39,666	10.7	39,835	169	100.4	10.8
Delicatessen	37,559	10.2	38,070	511	101.4	10.4
Processed foods	81,398	22.0	78,910	(2,488)	96.9	21.5
Liqueur	21,511	5.8	20,174	(1,336)	93.8	5.5
Dairy	48,306	13.1	48,750	443	100.9	13.3
Frozen	14,530	3.9	14,307	(223)	98.5	3.9
Bakery	18,042	4.9	18,076	34	100.2	4.9
Food and others	4,440	1.2	4,459	18	100.4	1.2
Apparel total	10,641	2.9	10,293	(347)	96.7	2.8
Housing and leisure total	24,384	6.6	24,475	91	100.4	6.7
Others	2,331	0.6	2,295	(35)	98.5	0.6
Directly managed departments total	369,811	100.0	367,255	(2,555)	99.3	100.0

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

5. Month-to-Month Changes in Net Sales (Existing Stores)

(Unit: %)

	Mar.	Apr.	May	1Q total	Jun.	Jul.	Aug.	2Qtotal	Interim
Food total	98.6	97.8	101.8	99.4	98.5	99.4	99.7	99.2	99.3
Agricultural	93.8	94.0	102.7	96.7	102.1	103.4	104.5	103.4	100.0
Fishery	101.1	100.8	105.9	102.6	103.0	102.4	101.1	102.2	102.4
Livestock	100.2	99.9	102.5	100.9	101.2	99.2	99.4	99.9	100.4
Delicatessen	100.9	98.9	104.1	101.3	101.3	101.5	101.4	101.4	101.4
Processed foods	99.4	96.9	99.0	98.4	93.8	96.4	96.0	95.4	96.9
Liqueur	88.3	98.9	99.3	95.3	90.1	93.3	93.6	92.4	93.8
Dairy	100.8	98.8	102.8	100.8	100.8	101.0	101.2	101.0	100.9
Frozen	97.5	94.8	105.1	99.3	96.4	96.3	100.5	97.8	98.5
Bakery	100.6	97.6	99.1	99.1	100.5	101.3	102.1	101.3	100.2
Food and others	103.9	98.8	101.4	101.3	98.5	100.6	99.5	99.5	100.4
Apparel total	97.7	96.7	106.4	100.5	83.7	97.8	99.8	92.9	96.7
Housing and leisure total	101.5	102.7	109.1	104.4	92.2	98.5	99.0	96.6	100.4
Others	95.7	100.2	104.3	99.9	95.5	101.2	95.1	97.0	98.5
Directly managed departments total	98.7	98.1	102.5	99.8	97.5	99.3	99.7	98.9	99.3

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

6. Gross Profit by Directly Managed Department (All Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2025		Six months ended August 31, 2026		
	Gross profit	Gross profit ratio	Gross profit	Gross profit ratio	YoY difference
Food total	95,389	27.8	91,924	27.3	(3,465)
Agricultural	9,617	22.1	9,268	21.6	(348)
Fishery	8,086	31.6	8,255	31.9	168
Livestock	12,654	30.6	12,207	29.8	(447)
Delicatessen	17,805	45.9	17,908	46.2	102
Processed foods	19,985	23.8	18,222	22.7	(1,763)
Liqueur	3,755	17.0	3,422	16.7	(333)
Dairy	13,438	27.0	13,105	26.4	(332)
Frozen	4,204	28.0	3,777	25.9	(426)
Bakery	5,249	28.3	5,163	28.1	(86)
Food and others	591	12.9	591	13.1	0
Apparel total	4,624	41.9	4,213	40.5	(411)
Housing and leisure total	6,610	26.0	6,385	25.6	(225)
Others	644	22.7	544	21.0	(99)
Directly managed departments total	107,269	28.0	103,067	27.5	(4,201)

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

7. Net Sales by Type of Business and by Prefecture (All Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2025			Six months ended August 31, 2026			
	Net sales	Composition ratio	Number of stores	Net sales	YoY change	Composition ratio	Number of stores
Supermarkets	319,271	85.3	433	312,659	97.9	85.5	424
Discount stores	53,825	14.4	44	51,924	96.5	14.2	43
Others (Palty, The Casual, Marche)	413	0.1	9	391	94.6	0.1	8
Directly managed departments total	374,439	100.0	486	365,579	97.6	100.0	475

Hyogo	64,668	17.3	92	64,639	100.0	17.7	91
Tottori	2,785	0.7	4	2,608	93.7	0.7	4
Shimane	2,888	0.8	4	2,840	98.3	0.8	4
Okayama	51,053	13.6	62	50,026	98.0	13.7	60
Hiroshima	59,129	15.8	60	57,370	97.0	15.7	59
Yamaguchi	34,828	9.3	48	34,296	98.5	9.4	47
Tokushima	27,458	7.3	36	26,096	95.0	7.1	35
Kagawa	48,889	13.1	71	47,566	97.3	13.0	69
Ehime	62,780	16.8	85	60,844	96.9	16.6	82
Kochi	19,028	5.1	24	18,684	98.2	5.1	24
Directly managed departments total	374,439	100.0	486	365,579	97.6	100.0	475

8. Number of Customers, Average Spend per Customer, Average Value of Items Purchased per Customer, Number of Items Purchased Year-on-year Change (Existing Stores)

(Unit: %)

	Number of customers	Average spend per customer	Average value of items purchased per customer	Number of items purchased
Supermarkets	98.2	101.1	101.0	100.1
Discount stores	97.5	102.1	103.4	98.8
Directly managed departments total	98.1	101.2	101.4	99.8

9. Status of Employees

(Unit: persons, %)

	Six months ended August 31, 2025		Six months ended August 31, 2026	
	Number of employees	Composition ratio	Number of employees	Composition ratio
Full-time employees	6,681	22.0	6,580	22.0
Part-time employees	23,668	78.0	23,324	78.0
Total	30,369	100.0	29,904	100.0

*The number of full-time employees is based on the quarter-end figure, while the number of part-time workers is based on the annual average headcount converted to an 8-hour workday.

*Full-time employees include workers, excluding those assigned to other companies but including those loaned from other companies.

10. Status of Capital Investment

(Unit: Millions of yen)

	Six months ended August 31, 2025	Six months ended August 31, 2026	
			YoY difference
Revitalization investment	2,583	2,637	54
Scrapping and building investment	812	-	(812)
New store investment	1,625	1,849	224
Repair investment	4,686	4,130	(556)
Total	9,707	8,617	(1,090)

*The figures shown are on an acquisition basis.

11. Status of Revitalization (Renovation of Existing Stores) in the Six months ended August 31, 2026

(Unit: m²)

Store name	Location	Store area	Month of opening
MaxValu Yoshiki Store	Yamaguchi-shi, Yamaguchi	1,847	Apr. 2026
Marunaka Zentsuji Store	Zentsuji-shi, Kagawa	3,541	Apr. 2026
Marunaka Kojima Store	Kurashiki-shi, Okayama	3,115	Apr. 2026
Fuji Fujiwara Store	Matsuyama-shi, Ehime	2,957	Apr. 2026
Fuji Takaoka Store	Matsuyama-shi, Ehime	1,969	Apr. 2026
MaxValu Imafuku Store	Kakogawa-shi, Hyogo	1,749	May.2026
Marunaka Uwajima Store	Uwajima-shi, Ehime	5,199	May.2026
Marunaka Seno Store	Minami-ku, Okayama	1,570	May.2026
Marunaka Ikawadani Store	Nishi-ku, Kobe	1,758	Jun. 2026
Marunaka Tokushima Kukou Store	Matsusige-chou, Itano-gun, Tokushima	2,505	Jun. 2026
Fuji Tachibana Store	Matsuyama-shi, Ehime	1,050	Jun. 2026
Marunaka Miki Store	Miki-cho, Kita-gun, Tokushima	7,170	Jul. 2026
Marunaka Hirohata Store	Himeji-shi, Hyogo	6,226	Jul. 2026
Marunaka Powercity Marugame Store	Marugame-shi, Kagawa	10,671	Aug.2026
Fuji Grand Noichi	Konan-shi, Kochi	12,517	Aug.2026
Fuji Anjoji Store	Matsuyama-shi, Okayama	4,300	Aug.2026

12. Status of Scrapping and Building (Rebuilding) in the Six months ended August 31, 2026

(Unit: Millions of yen, m²)

Store name	Location	Capital investment amount	Closure	Store area	Month of closure
			Opening	Store area	Month of opening
Marunaka Danshi Store	Takamatsu-shi, Kagawa	—		1,196	Aug. 2025
				—	Sept. 2026
Marunaka Mannou Store	Mannou-cho, Nakatado-gun, Kagawa	—		3,052	Jan. 2026
				—	Jul. 2027
Marunaka Ichiba Store	Awa-shi, Tokushima	—		1,851	Jan. 2026
				—	Nov. 2026
MaxValu Shingu Store	Tatsuno-shi, Hyogo	—		1,734	Feb. 2026
				—	Nov. 2026
Fuji Iyo Store	Iyo-shi, Ehime	—		7,537	Feb. 2026
				—	May. 2027
MaxValu Yasuda Store	Kakogawa-shi, Hyogo	—		4,052	May. 2026
				—	Apr. 2027
The Big Itsukaichi Store	Saeki-ku, Hiroshima	—		3,843	Mar. 2026
				—	Nov. 2026
Marunaka Takaya Store	Naka-ku, Okayama	—		6,640	Aug. 2026
				—	Mar. 2028
Palty Fuji Hirai	Matsuyama-shi, Ehime	—		3,528	Aug. 2026
				—	Dec. 2027

13. Status of New Stores and Closed Stores (Change of Business Model) in the Six months ended August 31, 2026

(Unit: m²)

New stores/closed stores	Store name	Location	Capital investment amount (Millions of yen)	Store area	Month of opening/closure
New store	Marunaka Kanonnjikunita Store	Kanonji-shi, Kagawa	1,870	1,852	Mar. 2026
Closed store	Marunaka Kunita Store	Kanonji-shi, Kagawa	—	1,221	Mar. 2026
Closed store	Marunaka Kasaoka Store	Kasaoka-shi, Okayama	—	3,925	Apr. 2026
Closed store	Marunaka Goto Store	Takamatsu-shi, Kagawa	—	836	Aug. 2026

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