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**Fiscal Year Ending February 28, 2026**

(59th Period)

**Supplementary Financial Data**

(March 1, 2025 to February 28, 2026)

**FUJI CO., LTD.**

## ■ Consolidated Financial Results

### 1. Profit and Loss

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025			Fiscal year ended February 28, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	778,238	100.9	7,115	784,256	100.8	6,018
Operating revenue	808,928	101.0	7,906	814,260	100.7	5,332
Gross profit	218,817	105.6	11,660	219,757	100.4	940
Operating gross profit	249,507	105.3	12,451	249,760	100.1	253
Total selling, general and administrative expenses	236,554	106.6	14,609	238,543	100.8	1,989
Operating profit	12,953	85.7	(2,157)	11,217	86.6	(1,736)
Non-operating income	2,180	72.1	(845)	2,106	96.6	(74)
Non-operating expenses	817	107.4	56	796	97.4	(21)
Ordinary profit	14,315	82.4	(3,059)	12,527	87.5	(1,788)
Extraordinary income	367	156.8	133	10,496	2,859.9	10,129
Extraordinary losses	7,206	114.3	901	14,873	206.4	7,667
Profit (loss) before income taxes	7,477	66.2	(3,826)	8,150	109.0	673
Profit (loss) attributable to owners of parent	3,818	51.3	(3,618)	8,176	214.1	4,358

## 2. Major Management Indicators

(Unit: %)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026
Ratio of ordinary profit to total assets	3.4	3.0
Return on assets (ROA)	0.9	2.0
Return on equity (ROE)	1.8	3.7
Total asset turnover (times)	1.9	2.0
Ratio of operating profit to net sales	1.7	1.4
Ratio of ordinary profit to net sales	1.8	1.6
Net asset per share (yen)	2,513	2,619
Equity ratio	52.9	54.7
Return on invested capital (ROIC)	3.2	4.2

## 3. Status of Interest Bearing Debts

(Unit: Millions of yen)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026	
			YoY difference
Total interest bearing debts	70,451	44,121	(26,330)
Short-term borrowings	3,950	—	(3,950)
Current portion of long-term borrowings	21,798	18,456	(3,342)
Long-term borrowings	38,571	20,115	(18,456)
Lease liabilities (including current portion)	6,132	5,549	(583)
Interest bearing debt dependence ratio (%)	17.1	10.6	(6.5)

## ■ Non-consolidated Results (FUJI)

### 1. Profit and Loss

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025			Fiscal year ended February 28, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	740,538	101.1	8,187	746,536	100.8	5,997
Operating revenue	768,534	99.8	(1,288)	773,888	100.7	5,354
Gross profit	203,348	106.7	12,792	203,969	100.3	620
Operating gross profit	231,344	101.5	3,316	231,321	100.0	(22)
Total selling, general and administrative expenses	219,804	102.8	6,058	221,987	101.0	2,183
Operating profit	11,539	80.8	(2,742)	9,333	80.9	(2,206)
Ordinary profit	12,593	68.8	(5,719)	10,361	82.3	(2,232)
Profit (loss) before income taxes	19,261	146.5	6,117	15,437	80.1	(3,823)
Profit (loss) attributable	16,181	166.2	6,445	16,332	100.9	151

### 2. Breakdown of Selling, General and Administrative Expenses

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025			Fiscal year ended February 28, 2026		
		YoY change	YoY difference		YoY change	YoY difference
Personnel Expenses	108,193	107.6	7,656	109,980	101.7	1,786
Advertising and Selling Expenses	7,726	101.2	91	7,919	102.5	192
Selling and administrative expenses	16,751	135.8	4,414	17,758	106.0	1,007
Facilities Expenses	69,429	91.6	(6,367)	68,772	99.1	(656)
(Electricity charges)	17,220	94.4	(1,017)	16,288	94.6	(932)
General expenses	17,702	101.5	264	17,557	99.2	(145)
Total	219,804	102.8	6,058	221,987	101.0	2,183

### 3. Net Sales by Department (All Stores)

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025		Fiscal year ended February 28, 2026			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	689,499	89.8	697,310	7,810	101.1	90.0
Agricultural	91,016	11.9	89,523	(1,493)	98.4	11.6
Fishery	54,381	7.1	53,553	(827)	98.5	6.9
Livestock	86,392	11.3	85,458	(933)	98.9	11.0
Delicatessen	78,070	10.2	78,896	825	101.1	10.2
Processed foods	160,601	20.9	167,991	7,389	104.6	21.7
Liqueur	44,531	5.8	43,663	(868)	98.0	5.6
Dairy	100,660	13.1	103,002	2,342	102.3	13.3
Frozen	27,631	3.6	28,209	577	102.1	3.6
Bakery	36,891	4.8	37,684	792	102.1	4.9
Food and others	9,322	1.2	9,326	3	100.0	1.2
Apparel total	22,347	2.9	21,347	(1,000)	95.5	2.8
Housing and leisure total	51,966	6.8	50,917	(1,048)	98.0	6.6
Others	3,591	0.5	5,496	1,905	153.1	0.7
Directly managed departments total	767,404	100.0	775,071	7,667	101.0	100.0

\*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

\*Food and others include cigarettes, gifts, events, etc.

\*Others include FC, out-of-store sales, food courts, etc.

\*Directly managed departments total includes ¥6,681 million of product supply to FUJI Mart Co., Ltd., Nichie Co., Ltd., and FUJI Mart Shikoku Co., Ltd.

\* Based on management profit and loss

#### 4. Net Sales by Department (Existing Stores)

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025		Fiscal year ended February 28, 2026			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	656,556	89.8	663,222	6,666	101.0	89.9
Agricultural	86,643	11.8	85,007	(1,635)	98.1	11.5
Fishery	51,994	7.1	51,183	(811)	98.4	6.9
Livestock	81,302	11.1	80,473	(828)	99.0	10.9
Delicatessen	73,915	10.1	74,730	815	101.1	10.1
Processed foods	153,240	21.0	160,176	6,935	104.5	21.7
Liqueur	43,089	5.9	42,013	(1,075)	97.5	5.7
Dairy	95,898	13.1	97,966	2,068	102.2	13.3
Frozen	26,501	3.6	26,990	489	101.8	3.7
Bakery	35,101	4.8	35,772	671	101.9	4.8
Food and others	8,870	1.2	8,909	39	100.4	1.2
Apparel total	21,561	2.9	20,793	(768)	96.4	2.8
Housing and leisure total	50,264	6.9	49,378	(885)	98.2	6.7
Others	3,007	0.4	4,731	1,724	157.3	0.6
Directly managed departments total	731,389	100.0	738,126	6,736	100.9	100.0

\*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

\*Food and others include cigarettes, gifts, events, etc.

\*Others include FC, out-of-store sales, food courts, etc.

\* Based on management profit and loss

## 5. Month-to-Month Changes in Net Sales (Existing Stores)

(Unit: %)

	Mar.	Apr.	May	1Qtotal	Jun.	Jul.	Aug.	2Qtotal	Interim
Food total	103.9	103.7	103.0	103.6	102.1	101.7	98.8	100.8	102.1
Agricultural	109.5	104.5	98.7	104.2	98.0	99.1	96.7	97.8	100.9
Fishery	98.6	98.0	98.5	98.4	96.9	97.3	99.2	97.8	98.1
Livestock	97.8	99.9	99.6	99.1	98.7	99.3	98.2	98.7	98.9
Delicatessen	101.9	102.1	101.2	101.7	101.1	101.9	100.8	101.3	101.5
Processed foods	108.1	110.9	110.4	109.8	108.0	105.5	97.4	103.3	106.4
Liqueur	104.4	91.1	98.0	97.8	98.2	97.9	96.7	97.6	97.7
Dairy	102.1	103.9	104.1	103.4	103.4	102.6	101.9	102.6	103.0
Frozen	108.5	107.1	104.0	106.4	105.9	106.2	99.0	103.4	104.7
Bakery	101.5	105.2	103.2	103.3	101.8	102.0	100.5	101.4	102.4
Food and others	101.3	101.1	102.4	101.6	98.9	100.1	100.2	99.7	99.9
Apparel total	98.9	92.7	99.3	97.0	98.6	94.7	100.9	97.8	97.4
Housing and leisure total	98.2	99.9	100.0	99.4	101.8	97.4	94.6	97.8	98.5
Others	165.6	160.4	150.5	158.9	150.2	148.3	151.8	150.1	154.4
Directly managed departments total	103.7	103.3	102.9	103.3	102.1	101.4	98.8	100.7	102.0

	Sept.	Oct.	Nov.	3Qtotal	Dec.	Jan.	Feb.	4Qtotal	2Htotal	Total
Food total	100.3	100.0	100.8	100.3	99.1	100.2	99.0	99.4	99.9	101.0
Agricultural	97.6	96.2	96.3	96.7	93.3	95.0	94.4	94.2	95.5	98.1
Fishery	99.3	96.8	97.7	97.9	97.7	99.6	101.6	99.3	98.7	98.4
Livestock	98.2	97.5	99.5	98.4	99.1	101.3	97.8	99.5	99.0	99.0
Delicatessen	99.3	100.4	101.3	100.3	100.1	100.0	103.3	101.0	100.7	101.1
Processed foods	105.2	104.1	104.2	104.5	101.7	101.8	98.7	100.8	102.6	104.5
Liqueur	94.7	98.6	97.2	96.8	96.8	98.7	97.7	97.7	97.3	97.5
Dairy	101.6	101.4	102.4	101.8	100.4	101.7	100.4	100.8	101.3	102.2
Frozen	97.5	96.8	102.4	98.7	99.9	98.8	96.6	98.5	98.6	101.8
Bakery	101.6	101.3	101.2	101.4	101.3	102.5	99.6	101.2	101.3	101.8
Food and others	97.2	102.1	101.9	100.3	101.3	101.3	102.2	101.6	101.0	100.4
Apparel total	94.0	101.4	96.2	97.4	89.7	99.0	95.1	93.7	95.5	96.4
Housing and leisure total	96.6	100.1	99.0	98.6	95.1	99.1	98.6	97.3	97.9	98.2
Others	147.6	153.8	154.5	152.1	162.4	168.4	151.4	162.3	158.2	157.3
Directly managed departments total	100.1	100.3	100.7	100.4	98.8	100.3	99.1	99.4	99.9	100.9

\*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

\*Food and others include cigarettes, gifts, events, etc.

\*Others include FC, out-of-store sales, food courts, etc.

\* Based on management profit and loss

## 6. Gross Profit by Directly Managed Department (All Stores)

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025		Fiscal year ended February 28, 2026		
	Gross profit	Gross profit ratio	Gross profit	Gross profit ratio	YoY difference
Food total	187,259	27.2	190,300	27.3	3,041
Agricultural	19,383	21.3	19,392	21.7	8
Fishery	16,413	30.2	16,456	30.7	42
Livestock	27,205	31.5	26,049	30.5	(1,156)
Delicatessen	34,683	44.4	35,335	44.8	651
Processed foods	36,997	23.0	39,310	23.4	2,313
Liqueur	6,909	15.5	7,284	16.7	374
Dairy	26,881	26.7	27,161	26.4	280
Frozen	7,453	27.0	7,765	27.5	311
Bakery	10,166	27.6	10,374	27.5	208
Food and others	1,164	12.5	1,169	12.5	5
Apparel total	9,086	40.7	8,624	40.4	(461)
Housing and leisure total	13,557	26.1	13,177	25.9	(379)
Others	2,154	60.0	1,374	25.0	(779)
Directly managed departments total	212,057	27.6	213,477	27.5	1,420

\*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

\*Food and others include cigarettes, gifts, events, etc.

\*Others include FC, out-of-store sales, food courts, etc.

\* Based on management profit and loss

## 7. Net Sales by Type of Business and by Prefecture (All Stores)

(Unit: Millions of yen, %)

	Fiscal year ended February 28, 2025			Fiscal year ended February 28, 2026			
	Net sales	Composition ratio	Number of stores	Net sales	YoY change	Composition ratio	Number of stores
Supermarkets	633,360	85.5	434	637,242	100.6	85.4	428
Discount stores	104,364	14.1	44	106,783	102.3	14.3	44
Others (Palty, The Casual, Marche)	613	0.1	9	853	139.1	0.1	9
Directly managed departments total	740,538	100.0	487	746,536	100.8	100.0	481

Hyogo	129,968	17.6	92	129,622	99.7	17.4	92
Tottori	5,243	0.7	4	5,360	102.2	0.7	4
Shimane	5,404	0.7	4	5,703	105.5	0.8	4
Okayama	101,761	13.7	62	101,913	100.1	13.7	62
Hiroshima	114,364	15.4	60	118,112	103.3	15.8	60
Yamaguchi	67,846	9.2	48	68,873	101.5	9.2	47
Tokushima	54,939	7.4	36	54,597	99.4	7.3	35
Kagawa	97,127	13.1	73	97,133	100.0	13.0	70
Ehime	124,324	16.8	84	125,443	100.9	16.8	83
Kochi	37,357	5.0	24	38,120	102.0	5.1	24
Directly managed departments total	740,538	100.0	487	746,536	100.8	100.0	481

## 8. Number of Customers, Average Spend per Customer, Average Value of Items Purchased per Customer, Number of Items Purchased Year-on-year Change (Existing Stores)

(Unit: %)

	Number of customers	Average spend per customer	Average value of items purchased per customer	Number of items purchased
Supermarkets	98.7	102.8	104.4	98.4
Discount stores	99.0	102.8	103.6	99.2
Directly managed departments total	98.8	102.8	104.3	98.6

## 9. Status of Employees

(Unit: persons, %)

	Fiscal year ended February 28, 2025		Fiscal year ended February 28, 2026	
	Number of employees	Composition ratio	Number of employees	Composition ratio
Full-time employees	6,903	22.7	6,681	22.6
Part-time employees	23,524	77.3	22,832	77.4
Total	30,427	100.0	29,513	100.0

\*The number of full-time employees is based on the quarter-end figure, while the number of part-time workers is based on the annual average headcount converted to an 8-hour workday.

\*Full-time employees include workers, excluding those assigned to other companies but including those loaned from other companies.

## 10. Status of Capital Investment

(Unit: Millions of yen)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026	
			YoY difference
Revitalization investment	5,267	5,113	(154)
Scrapping and building investment	3,586	2,275	(1,311)
New store investment	814	1,625	811
Repair investment	10,281	10,286	5
Total	19,950	19,300	(650)

\*The figures shown are on an acquisition basis.

## 11. Status of Revitalization (Renovation of Existing Stores) in the Fiscal year ended February 28, 2026

(Unit: m<sup>2</sup>)

Store name	Location	Store area	Month of Revitalization
MaxValu EX Hiroshima-eki Kitaguchi Store	Higashi-ku, Hiroshima-shi	1,344	Mar. 2025
Marunaka Uno Store	Tamano-shi, Okayama	3,780	Mar. 2025
Marunaka Hirafuku Store	Minami-ku, Okayama	1,996	Apr. 2025
Marunaka Chikko Store	Minami-ku, Okayama	2,088	Apr. 2025
MaxValu Tabuse Store	Tabuse-cho, Kumage-gun, Yamaguchi	1,887	Apr. 2025
MaxValu Chofu Store	Shimonoseki-shi, Yamaguchi	2,182	May.2025
Marunaka Ishii Store	Ishii-cho, Myozai-gun, Tokushima	1,276	May.2025
MaxValu Ibokawa Store	Tatsuno-shi, Hyogo	2,289	Jun. 2025
FUJI GRAND Kannabe	Fukuyama-shi, Hiroshima	34,874	Jun. 2025
The Big Hirajima Store	Higashi-ku, Okayama	8,482	Jul. 2025
MaxValu Hoden Store	Takasago-shi, Hyogo	3,384	Jul. 2025
Marunaka Kanonji Station South Store	Kanonji-shi, Kagawa	2,927	Jul. 2025
MaxValu Seifushinto Store	Asaminami-ku, Hiroshima-shi	2,786	Jul. 2025
The Big Syuto Store	iIwakuni-shi, Yamaguchi	9,340	Jul. 2025
The Big Kamogata Store	Asaguchi-shi, Okayama	3,495	Jul. 2025
The Big Okayamaichinomiya Store	Kita-ku, Okayama-shi	5,444	Jul. 2025
Marunaka Koyama Store	Kita-ku, Okayama-shi	2,949	Aug. 2025
MaxValu Ebisu Store	Miki-shi, Hyogo	1,475	Aug. 2025
The Big Hesaka Store	Higashi-ku, Hiroshima-shi	7,931	Aug. 2025
The Big Miyauchi Store	Hastukaichi-shi, Hiroshima	9,758	Aug. 2025
Marunaka Kurikoma Store	Marugame-shi, Kagawa	2,017	Sept. 2025
FUJI Kougo Store	Nishi-ku, Hiroshima-shi	3,750	Sept. 2025
Marunaka South Awaji Store	South Awaji-shi, Hyogo	6,067	Sept. 2025
Marunaka Tsuda Store	Sanuki-shi, Kagawa	1,714	Sept. 2025
Marunaka Takinomiya Store	Ayagawa-cho, Ayauta-gun, Kagawa	1,099	Sept. 2025
FUJI GRAND Emifuru masaki	Masaki-cho, Iyo-gun, Ehime	84,358	Sept. 2025
Marunaka Kure Store	Nakatosa-cho, Takaoka-gun, Kochi	1,831	Sept. 2025
MaxValu Kamigori South Store	Kamigori-cho, Ako-gun, Hyogo	2,785	Sept. 2025
Marunaka Nahari Store	Nahari-cho, Aki-gun, Kochi	3,084	Sept. 2025
The Big Ouchi Store	Yamaguchi-shi, Yamaguchi	15,995	Sept. 2025
Marunaka Kita Store	Takamatsu-shi, Takamatsu	3,465	Nov. 2025
Marunaka Sanyo Store	Akaiwa-shi, Okayama	8,962	Nov. 2025
MaxValu Kanokodai Store	Kobe-shi, Hyogo	2,283	Dec. 2025
FUJI Fujiwara Store	Mastuyama-shi, Ehime	3,446	Dec. 2025
Marunaka Imabari Matsumoto Store	Imabari-shi, Ehime	921	Jan. 2026
Marunaka Naruto Store	Naruto-shi, Tokushima	2,633	Jan. 2026
FUJI Fujiwara Store	Mastuyama-shi, Ehime	3,309	Feb. 2026

## 12. Status of Scrapping and Building (Rebuilding) in the Fiscal year ended February 28, 2026

(Unit: Millions of yen, m<sup>2</sup>)

Store name	Location	Capital investment amount	Closure	Store area	Month of closure
			Opening	Store area	Month of opening
The Big Yakeyama Store	Kure-shi, Hiroshima	770		3,406	Aug. 2024
				3,512	Apr. 2025
MaxValu Inami Store	Inami-cho, Kako-gun, Hyogo	700		2,189	Jan. 2025
				1,801	Nov. 2025
MaxValu Toyotomi Store	Himeji-shi, Hyogo	850		1,623	Feb. 2025
				1,403	Nov. 2025
Marunaka Danshi Store	Takamatsu-shi, Kagawa	—		1,196	Aug. 2025
				—	Sept. 2026
Marunaka Manno Store	Manno-cho, Nakatado-gun, Kagawa	—		3,052	Jan. 2026
				—	Jul. 2027
Marunaka Ichiba Store	Awa-shi, Tokushima	—		1,851	Jan. 2026
				—	Nov. 2026
MaxValu Shingu Store	Tatsunoi-shi, Hyogo	—		1,734	Feb. 2026
				—	Nov. 2026
FUJI Iyo Store	Iyo-shi, Ehime	—		7,537	Feb. 2026
				—	May.2027

\*The Big Yakeyama Store underwent major seismic strengthening work during the long-term closure.

## 13. Status of New Stores and Closed Stores (Change of Business Model) in the Fiscal year ended February 28, 2026

(Unit: m<sup>2</sup>)

New stores /closed stores	Store name	Location	Capital investment amount (Millions of yen)	Store area	Month of opening/closure
New store	FUJI Uwajima Sakuramachi Store	Uwajima-shi, Ehime	720	1,460	Mar. 2025
New store	Marunaka Kamihayashi Store	Takamatsu-shi, Kagawa	960	1,836	June 2025
Closed store	Marunaka Kawashima Store	Takamatsu-shi, Kagawa	—	1,148	June 2025
Closed store	Marunaka Kanonji Store	Kanonji-shi, Kagawa	—	2,104	July 2025
Closed store	MaxValu Hofu Nishi Store	Hofu-shi, Yamaguchi	—	1,571	Sept. 2025
Closed store	MaxValu Umei Store	Takasago-shi, Hyogo	—	1,987	Oct. 2025
Closed store	FUJI GRAND Imabari	Imabari-shi, Ehime	—	33,948	Jan. 2026

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