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January 8, 2026

To Whom It May Concern:

Company Name: FUJI Co., LTD.
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(Securities Code: 8278 TSE Prime Market)
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Parent Company: AEON CO., LTD.
Name of representative: Akio Yoshida, Director, President and Representative Executive Officer
(Securities Code: 8267 TSE Prime Market)

Notice Regarding Revision of Full-Year Consolidated Earnings Forecast

FUJI Co., LTD. (“FUJI”) hereby announces that, based on recent performance trends, it has revised the full-year consolidated earnings forecast for the fiscal year ending February 2026 (March 1, 2025 - February 28, 2026) announced on April 10, 2025, as follows.

There is no change to the forecast for the year-end dividend for the fiscal year ending February 2026.

1. Revision of Earnings Forecast

Fiscal Year Ending February 2026 (March 1, 2025 - February 28, 2026)

(Unit: Million Yen)

	Operating revenue	Operating profit	Ordinary profit	Net profit attributable to owners of parent	Net profit per share
Previous Forecast (A)	815,000	15,500	16,800	5,500	63.48 yen
Revised Forecast (B)	814,000	10,600	11,800	5,700	65.78 yen
Change Amount (B-A)	△1,000	△4,900	△5,000	200	—
Rate of Change (%)	△0.1	△31.6	△29.8	3.6	—
(Reference) Previous Fiscal Year Results (Fiscal Year Ending February 2025)	808,928	12,953	14,315	3,818	44.06 yen

2. Reasons for the Revision

The environment surrounding the retail industry this term remains challenging, as continued price increases in food and daily necessities have heightened consumer frugality, while rising raw material prices and various costs, including labor costs, continue to put pressure on earnings.

FUJI's sales, particularly of food products, have remained steady, driven by its efforts to offer low prices in response to customers' increasing frugality, to promote added value tailored to diverse needs, and to revitalize existing stores in order to strengthen store competitiveness. On the other hand, due to proactive wage increases, rising logistics costs, and increased maintenance and repair costs for aging stores, operating profit and ordinary profit are expected to fall below the earnings forecast.

Net profit attributable to owners of the parent will include gains on the sale of investment securities (extraordinary income) from the sale of shares held by FUJI. On the other hand, in order to strengthen the future earnings base and to reassess the asset value of stores and improve the efficiency of held assets, FUJI expects to record impairment losses and losses related to store closures.

*The forward-looking statements, including earnings forecasts, contained in this document are based on information available to FUJI as of the date of announcement, and actual results may differ due to various factors.