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Second Quarter(Interim) of the Fiscal Year Ending February 28, 2026

(59th Period)

Supplementary Financial Data

(March 1, 2025 to August 31, 2025)

FUJI CO., LTD.

■Consolidated Financial Results

1. Profit and Loss

(Unit: Millions of yen, %)

	Six months ended August 31, 2024			Six months ended August 31, 2025		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	386,308	100.7	2,672	393,276	101.8	6,968
Operating revenue	401,698	100.7	2,855	408,542	101.7	6,844
Gross profit	107,896	105.9	6,055	110,024	102.0	2,128
Operating gross profit	123,286	105.3	6,238	125,289	101.6	2,003
Total selling, general and administrative expenses	118,117	106.4	7,122	120,788	102.3	2,671
Operating profit	5,168	85.4	(885)	4,501	87.1	(667)
Non-operating income	1,256	97.8	(28)	1,251	99.6	(5)
Non-operating expenses	349	93.6	(24)	396	113.5	47
Ordinary profit	6,076	87.3	(887)	5,356	88.2	(720)
Extraordinary income	60	28.7	(149)	948	1,580.0	888
Extraordinary losses	1,213	143.2	366	2,864	236.1	1,651
Profit (loss) before income taxes	4,922	77.8	(1,403)	3,440	69.9	(1,482)
Profit (loss) attributable to owners of parent	2,525	62.3	(1,528)	2,645	104.8	120

2. Major Management Indicators

(Unit: %)

	Six months ended August 31, 2024	Six months ended August 31, 2025
Ratio of ordinary profit to total assets	1.40	1.26
Return on assets (ROA)	0.58	0.62
Return on equity (ROE)	1.17	1.21
Total asset turnover (times)	0.92	0.96
Ratio of operating profit to net sales	1.34	1.14
Ratio of ordinary profit to net sales	1.57	1.36
Net asset per share (yen)	2,511.13	2,533.08
Equity ratio	49.20	50.41
Return on invested capital (ROIC)	0.98	1.35

3. Status of Interest Bearing Debts

(Unit: Millions of yen)

		Six months ended August 31, 2024	Six months ended August 31, 2025	
				YoY difference
Total interest bearing debts		67,848	54,956	(12,892)
	Short-term borrowings	—	—	–
	Current portion of long-term borrowings	22,803	20,825	(1,978)
	Long-term borrowings	38,867	28,297	(10,570)
	Lease liabilities (including current portion)	6,178	5,833	(345)
Interest bearing debt dependence ratio (%)		15.3	12.6	(2.7)

■Non-consolidated Results (FUJI)

1. Profit and Loss

(Unit: Millions of yen, %)

	Six months ended August 31, 2024			Six months ended August 31, 2025		
		YoY change	YoY difference		YoY change	YoY difference
Net sales	367,640	101.5	5,388	374,439	101.8	6,798
Operating revenue	381,628	100.1	424	388,374	101.8	6,745
Gross profit	100,041	107.2	6,716	101,983	101.9	1,942
Operating gross profit	114,029	101.6	1,752	115,918	101.7	1,888
Total selling, general and administrative expenses	109,758	102.9	3,094	112,541	102.5	2,782
Operating profit	4,271	76.1	(1,341)	3,377	79.1	(894)
Ordinary profit	5,096	54.5	(4,249)	3,910	76.7	(1,185)
Profit (loss) before income taxes	17,675	202.5	8,948	2,008	11.4	(15,666)
Profit (loss) attributable	15,617	230.2	8,834	1,709	10.9	(13,907)

2. Breakdown of Selling, General and Administrative Expenses

(Unit: Millions of yen, %)

	Six months ended August 31, 2024			Six months ended August 31, 2025		
		YoY change	YoY difference		YoY change	YoY difference
Personnel Expenses	54,061	109.9	4,852	55,795	103.2	1,733
Advertising and Selling Expenses	3,850	104.1	151	3,787	98.4	(63)
Selling and administrative expenses	8,166	134.4	2,091	8,792	107.7	626
Facilities Expenses	34,525	88.9	(4,330)	35,085	101.6	560
（Electricity charges）	8,421	85.9	(1,383)	8,735	103.7	314
General expenses	9,153	103.7	329	9,079	99.2	(73)
Total	109,758	102.9	3,094	112,541	102.5	2,782

3. Net Sales by Department (All Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2024		Six months ended August 31, 2025			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	341,143	89.8	348,926	7,783	102.3	90.0
Agricultural	43,772	11.5	44,343	571	101.3	11.4
Fishery	26,399	6.9	25,912	(486)	98.2	6.7
Livestock	42,520	11.2	42,047	(473)	98.9	10.8
Delicatessen	38,854	10.2	39,476	622	101.6	10.2
Processed foods	80,108	21.1	85,386	5,278	106.6	22.0
Liqueur	22,773	6.0	22,260	(512)	97.7	5.7
Dairy	49,165	12.9	50,740	1,575	103.2	13.1
Frozen	14,462	3.8	15,174	711	104.9	3.9
Bakery	18,398	4.8	18,911	512	102.8	4.9
Food and others	4,687	1.2	4,671	(15)	99.7	1.2
Apparel total	11,197	2.9	10,740	(457)	95.9	2.8
Housing and leisure total	25,898	6.8	25,358	(539)	97.9	6.5
Others	1,814	0.5	2,822	1,007	155.5	0.7
Directly managed departments total	380,053	100.0	387,848	7,794	102.1	100.0

*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

*Directly managed departments total includes ¥6,681 million of product supply to FUJI Mart Co., Ltd., Nichie Co., Ltd., and FUJI Mart Shikoku Co., Ltd.

* Based on management profit and loss

4. Net Sales by Department (Existing Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2024		Six months ended August 31, 2025			
	Net sales	Composition ratio	Net sales	YoY difference	YoY change	Composition ratio
Food total	328,403	89.7	335,396	6,992	102.1	89.8
Agricultural	42,086	11.5	42,481	395	100.9	11.4
Fishery	25,495	7.0	25,011	(483)	98.1	6.7
Livestock	40,390	11.0	39,952	(438)	98.9	10.7
Delicatessen	37,282	10.2	37,835	553	101.5	10.1
Processed foods	77,300	21.1	82,275	4,974	106.4	22.0
Liqueur	22,276	6.1	21,766	(510)	97.7	5.8
Dairy	47,342	12.9	48,754	1,411	103.0	13.1
Frozen	14,003	3.8	14,667	664	104.7	3.9
Bakery	17,711	4.8	18,141	430	102.4	4.9
Food and others	4,513	1.2	4,509	(4)	99.9	1.2
Apparel total	10,982	3.0	10,692	(289)	97.4	2.9
Housing and leisure total	25,268	6.9	24,898	(370)	98.5	6.7
Others	1,574	0.4	2,430	856	154.4	0.7
Directly managed departments total	366,228	100.0	373,418	7,189	102.0	100.0

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*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

5. Month-to-Month Changes in Net Sales (Existing Stores)

(Unit: %)

		Mar.	Apr.	May	1Qtotal	Jun.	Jul.	Aug.	2Qtotal	Interim
Food total		103.9	103.7	103.0	103.6	102.1	101.7	98.8	100.8	102.1
	Agricultural	109.5	104.5	98.7	104.2	98.0	99.1	96.7	97.8	100.9
	Fishery	98.6	98.0	98.5	98.4	96.9	97.3	99.2	97.8	98.1
	Livestock	97.8	99.9	99.6	99.1	98.7	99.3	98.2	98.7	98.9
	Delicatessen	101.9	102.1	101.2	101.7	101.1	101.9	100.8	101.3	101.5
	Processed foods	108.1	110.9	110.4	109.8	108.0	105.5	97.4	103.3	106.4
	Liqueur	104.4	91.1	98.0	97.8	98.2	97.9	96.7	97.6	97.7
	Dairy	102.1	103.9	104.1	103.4	103.4	102.6	101.9	102.6	103.0
	Frozen	108.5	107.1	104.0	106.4	105.9	106.2	99.0	103.4	104.7
	Bakery	101.5	105.2	103.2	103.3	101.8	102.0	100.5	101.4	102.4
	Food and others	101.3	101.1	102.4	101.6	98.9	100.1	100.2	99.7	99.9
Apparel total		98.9	92.7	99.3	97.0	98.6	94.7	100.9	97.8	97.4
Housing and leisure total		98.2	99.9	100.0	99.4	101.8	97.4	94.6	97.8	98.5
Others		165.6	160.4	150.5	158.9	150.2	148.3	151.8	150.1	154.4
Directly managed departments total		103.7	103.3	102.9	103.3	102.1	101.4	98.8	100.7	102.0

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*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

6. Gross Profit by Directly Managed Department (All Stores)

(Unit: Millions of yen, %)

	Six months ended August 31, 2024		Six months ended August 31, 2025		
	Gross profit	Gross profit ratio	Gross profit	Gross profit ratio	YoY difference
Food total	91,297	26.8	94,394	27.1	3,097
Agricultural	9,200	21.0	9,509	21.4	308
Fishery	7,903	29.9	8,019	30.9	115
Livestock	13,013	30.6	12,544	29.8	(468)
Delicatessen	17,147	44.1	17,705	44.9	558
Processed foods	17,939	22.4	19,678	23.0	1,738
Liqueur	3,386	14.9	3,715	16.7	329
Dairy	13,164	26.8	13,278	26.2	114
Frozen	3,850	26.6	4,150	27.3	299
Bakery	5,104	27.7	5,206	27.5	101
Food and others	586	12.5	587	12.6	0
Apparel total	4,437	39.6	4,325	40.3	(111)
Housing and leisure total	6,638	25.6	6,440	25.4	(198)
Others	1,287	71.0	634	22.5	(653)
Directly managed departments total	103,660	27.3	105,795	27.3	2,134

*The figures for FUJI TSUTAYA Entertainment Co., Ltd., which was merged by absorption, are included under Others in the results for the fiscal year ending February 28, 2026

*Food and others include cigarettes, gifts, events, etc.

*Others include FC, out-of-store sales, food courts, etc.

* Based on management profit and loss

7. Net Sales by Type of Business and by Prefecture (All Stores)

Based on management profit and loss

(Unit: Millions of yen, %)

	Six months ended August 31, 2024			Six months ended August 31, 2025			
	Net sales	Composition ratio	Number of stores	Net sales	YoY change	Composition ratio	Number of stores
Supermarkets	313,306	85.2	434	319,271	101.9	85.3	433
Discount stores	52,640	14.3	44	53,825	102.3	14.4	44
Others (Palty, The Casual, Marche)	580	0.2	9	413	71.2	0.1	9
Directly managed departments total	367,640	100.0	487	374,439	101.8	100.0	486

Hyogo	64,487	17.5	93	64,668	100.3	17.3	92
Tottori	2,617	0.7	4	2,785	106.4	0.7	4
Shimane	2,665	0.7	4	2,888	108.4	0.8	4
Okayama	50,479	13.7	62	51,053	101.1	13.6	62
Hiroshima	57,219	15.6	60	59,129	103.3	15.8	60
Yamaguchi	33,580	9.1	48	34,828	103.7	9.3	48
Tokushima	27,275	7.4	36	27,458	100.7	7.3	36
Kagawa	48,265	13.1	72	48,889	101.3	13.1	71
Ehime	61,555	16.7	84	62,780	102.0	16.8	85
Kochi	18,382	5.0	24	19,028	103.5	5.1	24
Directly managed departments total	367,640	100.0	487	374,439	101.8	100.0	486

8. Number of Customers, Average Spend per Customer, Average Value of Items Purchased per Customer, Number of Items Purchased Year-on-year Change (Existing Stores)

Based on management profit and loss (Unit: %)

	Number of customers	Average spend per customer	Average value of items purchased per customer	Number of items purchased
Supermarkets	99.3	103.0	104.6	98.4
Discount stores	99.5	103.5	103.3	100.2
Directly managed departments total	99.4	103.0	104.4	98.7

9. Status of Employees

(Unit: persons, %)

	Six months ended August 31, 2024		Six months ended August 31, 2025	
	Number of employees	Composition ratio	Number of employees	Composition ratio
Full-time employees	6,911	24.5	6,834	24.4
Part-time employees	21,636	75.5	21,221	75.6
Total	28,547	100.0	28,055	100.0

*The number of full-time employees is based on the quarter-end figure, while the number of part-time workers is based on the annual average headcount converted to an 8-hour workday.

*Full-time employees include workers, excluding those assigned to other companies but including those loaned from other companies.

10. Status of Capital Investment

(Unit: Millions of yen)

	Six months ended August 31, 2024	Six months ended August 31, 2025	
			YoY difference
Revitalization investment	2,525	2,583	58
Scrapping and building investment	186	812	626
New store investment	814	1,625	811
Repair investment	4,354	4,686	332
Total	7,880	9,707	1,827
(Of which digital investment)	1,748	1,057	(691)

*The figures shown are on an acquisition basis.

*New store investment and revitalization investment include digital investment.

11. Status of Revitalization (Renovation of Existing Stores) in the Six Months Ended August 31, 2025

(Unit: m²)

Store name	Location	Store area	Month of opening
MaxValu EX Hiroshima-eki Kitaguchi Store	Higashi-ku, Hiroshima-shi	1,344	Mar. 2025
Marunaka Uno Store	Tamano-shi, Okayama	3,780	Mar. 2025
Marunaka Hirafuku Store	Minami-ku, Okayama	1,996	Apr. 2025
Marunaka Chikko Store	Minami-ku, Okayama	2,088	Apr. 2025
MaxValu Tabuse Store	Tabuse-cho, Kumage-gun, Yamaguchi	1,887	Apr. 2025
MaxValu Chofu Store	Shimonoseki-shi, Yamaguchi	2,182	May 2025
Marunaka Ishii Store	Ishii-cho, Myozai-gun, Tokushima	1,276	May 2025
MaxValu Ibokawa Store	Tatsuno-shi, Hyogo	2,289	Jun. 2025
FUJI GRAND Kannabe	Fukuyama-shi, Hiroshima	34,874	Jun. 2025
The Big Hirajima Store	Higashi-ku, Okayama	8,482	Jul. 2025
MaxValu Hoden Store	Takasago-shi, Hyogo	3,384	Jul. 2025
Marunaka Kanonji Station South Store	Kanonji-shi, Kagawa	2,927	Jul. 2025
MaxValu Seifushinto Store	Asaminami-ku, Hiroshima-shi	2,786	Jul. 2025
Marunaka Koyama Store	Kita-ku, Okayama-shi	2,949	Aug. 2025
MaxValu Ebisu Store	Miki-shi, Hyogo	1,475	Aug. 2025

12. Status of Scrapping and Building (Rebuilding) in the Six Months Ended August 31, 2025

(Unit: Millions of yen, m²)

<table>
<tr><th rowspan="2">Store name</th><th rowspan="2">Location</th><th rowspan="2">Capital investment amount</th><th>Closure Store area</th><th>Month of closure</th></tr>
<tr><th>Opening Store area</th><th>Month of opening</th></tr>
<tr><td rowspan="2">The Big Yakeyama Store</td><td rowspan="2">Kure-shi, Hiroshima</td><td rowspan="2">770</td><td>3,406</td><td>Aug. 2024</td></tr>
<tr><td>3,512</td><td>Apr. 2025</td></tr>
<tr><td rowspan="2">MaxValu Inami Store</td><td rowspan="2">Inami-cho, Kako-gun, Hyogo</td><td rowspan="2">—</td><td>2,189</td><td>Jan. 2025</td></tr>
<tr><td>—</td><td>Nov. 2025</td></tr>
<tr><td rowspan="2">MaxValu Toyotomi Store</td><td rowspan="2">Himeji-shi, Hyogo</td><td rowspan="2">—</td><td>1,623</td><td>Feb. 2025</td></tr>
<tr><td>—</td><td>Nov. 2025</td></tr>
<tr><td rowspan="2">Marunaka Danshi Store</td><td rowspan="2">Takamatsu-shi, Kagawa</td><td rowspan="2">—</td><td>955</td><td>Aug. 2025</td></tr>
<tr><td>—</td><td>Sept. 2026</td></tr>
<tr><td rowspan="2">MaxValu Shingu Store</td><td rowspan="2">Tatsuno-shi, Hyogo</td><td rowspan="2">—</td><td>1,236</td><td>Feb. 2026</td></tr>
<tr><td>—</td><td>Nov. 2026</td></tr>
</table>

*The Big Yakeyama Store underwent major seismic strengthening work during the long-term closure.

13. Status of New Stores and Closed Stores (Change of Business Model) in the Six Months Ended August 31, 2025

(Unit: m²)

New stores /closed stores	Store name	Location	Capital investment amount (Millions of yen)	Store area	Month of opening/closure
New store	FUJI Uwajima Sakuramachi Store	Uwajima-shi, Ehime	720	1,460	Mar. 2025
New store	Marunaka Kamihayashi Store	Takamatsu-shi, Kagawa	960	1,836	June 2025
Closed store	Marunaka Kawashima Store	Takamatsu-shi, Kagawa	—	1,148	June 2025
Closed store	Marunaka Kanonji Store	Kanonji-shi, Kagawa	—	2,104	July 2025
Closed store	MaxValu Hofu Nishi Store	Hofu-shi, Yamaguchi	—	1,571	Sept. 2025
Closed store	MaxValu Umei Store	Takasago-shi, Hyogo	—	1,987	Oct. 2025
Closed store	FUJI GRAND Imabari	Imabari-shi, Ehime	—	33,948	Jan. 2026

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